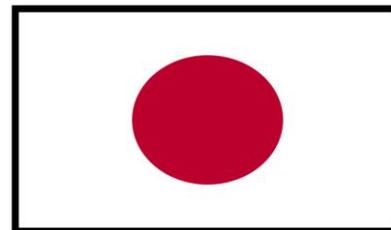
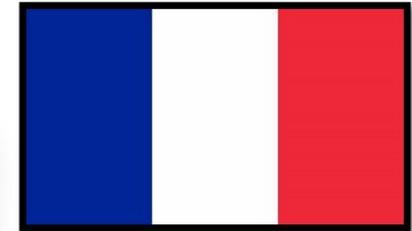




Foreign Liaison Officer Program

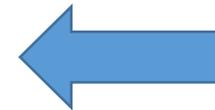




Foreign Liaison Officer Program

Success Requires Collaboration

FDO



IAPD



CoE and C&S
Contact Officers



FCoE / Army Strategy

FCoE Mission IAW FCoE Strategy 2019:

FCoE trains, educates, and develops Soldiers and Leaders; creates and develops capabilities; provides a Fires Force to support the Joint Warfighting Cdr across the spectrum of **operations** in the **Joint and Multinational environments**. (FCoE Strategy, Rev. 25 Apr 2019)

Military problem, which FCoE seeks to resolve is

How does the Army create a **Fires Force capable of** employing **cross-domain fires** in coordination with joint, interagency, and **Multinational partners to enable Joint Force operations** in large scale combat operations?

Future fires capabilities must be interoperable by design to facilitate seamless joint, inter-organizational, and **multinational partner integration**. In some cases, **partner integration may require modifications of foreign disclosure rules**, seminars, experimentation, and exercises to effectively prosecute multi-domain fires.

HQ DA's Army Strategic Engagement Plan / All Things Allies and Partners (ATAP)

enables and assess Total **Army's ability to become interoperable with UAP** to enhance, promote, or sustain desired **levels of interoperability**. This forum provides an integration of Army activities in Security Cooperation, Strategic Engagements, Security Assistance and Interoperability.



ATAP Multinational Fusion Cell (MFC)

MFC: *amplify policy, strengthen engagement*
“Right people in the right place doing the right things with enhanced processes”

Purpose

Integrate MN interoperability within the Army processes and defense engagement and security cooperation activities with key allies and partners to operationalize MN interoperability

Roles

- Develop strategy and inform plans and policy to operationalize interoperability, such as Army Regulation 34-1 “Interoperability” and the Army Campaign Plan (ACP).
- Transition from discussion of interoperability to operationalize and implement inter-operability to an integrated level with the key partners.
- Promote coordination of interoperability processes and procedures across the ARSTAF and with ABCANZ and NATO.
- Promote and facilitate assessment, monitoring and evaluation (AME) of mutual inter-operability to objectively determine the current state of interoperability.
- Support and integrate key partner multinational engagement activities (Army Staff Talks and Senior Leader engagements) with an interoperability focus.
- Integrate and synchronize interoperability with defense engagement and security cooperation activities.

Products

- PoAM
- Country Roadmaps



FLO Tasks

U.S. Army and FCoE

Aim: To initiate, enhance and advance any collective activities in relation to promoting and improving cooperation and interoperability between each nation represented and FCoE, which are of mutual interests to all members of the parties

Specific Tasks:

- Support CAC Commander's Force Modernization Integration level III;
*("CAC's level III integration **responsibilities** with UAP **on behalf of the Army** are LL, Doctrine, Organizational Design, Training, Leader Development, Education, Air-Ground Integration, MN **Interoperability**,..." Fiscal Year 2020 CAC Command Guidance, signed 02 Aug 2019);*
- Share information and provide a mutual understanding regarding Doctrine, Education, Individual and Collective Training;
- Participate to conferences on behalf of the Nations/National Armed Forces represented;
- Contribute or support MN, US-led Exercises (JWA, UQ, DF, DEFENDER etc.) to increase MN Interoperability;
- MDO and MDTF concepts/capabilities development.

End State: MN Interoperability between each National Armed Forces represented and FCoE IOT be prepared to fight together in LSCO/MDO in the future.

Status letter



FLO Engagement/Utilization

- Collective Engagement Plan
 - Quarterly meeting with CG
 - Meetings with other USAFCCoEFS key leaders
 - Campaign of Learning
- Collective RFIs
- Commenting on/participating in development of products
- Bilateral engagements/RFIs.



FLO Key Points

- FLOs are assigned under the terms of bilateral agreements and expected to present the views of their parent governments regarding issues of mutual interests.
- FLOs cannot be directed to perform work for the U.S., but can be invited to participate voluntarily in a project.
- Foreign disclosure is always a consideration, but seldom an insurmountable issue.
- Use the FLOs; they are a valuable resource.



Foreign Liaison Officers (FLO)

FLOs facilitate the exchange of information between TRADOC staff and key partners and present foreign perspectives on TRADOC and ARCIC concepts, programs and initiatives.

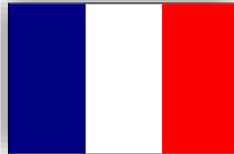
Brazil



Canada



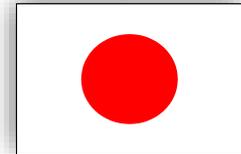
France



Germany



Japan



Netherlands



Rep of Korea



Singapore



United Kingdom





Contact Officer Responsibilities

- FLO program management (working with TRADOC IAPD)
 - Recommend Position approval
 - Recommend Position termination
 - Misconduct reporting
- FLO management (working internal to FCOE)
 - Direct contact with FLOs
 - FLO workspace
 - FLO Inprocessing
 - Awards to FLOs
 - FLO Outprocessing
 - FLO computer access
 - TOC write/brief/sign
 - RFI Management
 - Engagement Management



Release of the information in this briefing does not imply any commitment or intent on the part of the U.S. Government to provide any additional information on any topic presented herein. This briefing is provided with the understanding that the recipient government will make similar information available to the U.S. Government upon request.