

Department of the Army
Headquarters, USAFCE
455 McNair Avenue, Suite 100
Fort Sill, Oklahoma 73503
3 June 2020

*USAFCE Regulation 37-3

Financial Administration
FCoE Program Budget Advisory Committee

Summary. This regulation is a revision of the Fires Center of Excellence (FCoE) Regulation 37-3, pertaining to the FCoE Program Budget Advisory Committee. It updates and supersedes FCoE Regulation 37-3 dated 26 February 2016. This regulation prescribes the policies, responsibilities, and procedures to effectively and efficiently manage FCoE resources. It describes the process to identify resource issues and decisions that have broad implications impacting all TRADOC organizations on Fort Sill.

Applicability. This regulation applies to all TRADOC elements on Fort Sill.

Supplementation. Supplementation of this regulation is prohibited unless specifically approved by the Commanding General (CG), USAFCE, and Fort Sill, Oklahoma 73503.

Suggested improvements. The proponent of this regulation is the Fires Center of Excellence (FCoE) Deputy Chief of Staff, Directorate of Resource Management G-8. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) through channels to Commanding General, USAFCE, ATTN: DRM FCoE (ATZR-R), 1655 Randolph Road, Suite 210, Fort Sill, Oklahoma 73503.

Distribution. This publication is distributed in electronic media only available through the Directorate of Human Resources (DHR), Administrative Services Division (ASD) Homepage at: <https://sill-www.army.mil/USAG/publications.html>.

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Chapter 1 Introduction

1-1. Purpose. This regulation prescribes policies, responsibilities, and procedures for the establishment and operation of an effective FCoE Program Budget Advisory Committee (PBAC) business process to provide the Commanding General (CG) with a comprehensive, coordinated, holistic view of FCoE's resource posture. It defines the process to ensure second and third order effects of organizational resource issues are identified, coordinated and resolved prior to implementation. It will bring transparency to the resource allocation and decision making process and eliminate redundant capabilities.

1-2. References. Required and related publications and prescribed and referenced forms are listed in appendix A.

1-3. Explanation of Abbreviations and Terms. The Glossary defines abbreviations and terms used in this regulation.

Chapter 2 Responsibilities and Roles

2-1. The Deputy to the Commanding General (DtCG): Chair FCoE General Officer Steering Committee (GOSC) in absence of, or by the direction of, the CG.

2-2. FCoE Chief of Staff:

- a. Chair FCoE PBAC/Council of Colonels (COC).
- b. Provide budgetary guidance and direction to the staff and PBAC membership.
- c. Decide issues when voting members cannot reach consensus.
- d. Represent the FCoE staff and Directorate interests during GOSC voting.

2-3. The FCoE Deputy Chief of Staff: Chair the FCoE PBAC in absence of, or by the direction of, the CoS.

2-4. All FCoE Commanders, Directors, and Heads of General and Special Staff:

- a. Implement sound resource management practices to efficiently and effectively manage FCoE and tax payer resources to meet critical mission requirements and prevent fraud, waste, and abuse.
- b. Participate in PBAC and General Officer Steering Committee (GOSC) as required.
- c. Identify the appropriate representative to participate in Working Program Budget Advisory Committee (WPBAC).

2-5. The FCoE NCO Academy Command Sergeant Major: Represents the Fort Sill and Fort Hood NCO Academies during FCoE PBAC.

2-6. FCoE G-8:

- a. Facilitate WPBAC, PBAC and GOSC to manage FCoE resources and provide the CG with a holistic view of the installation's resource posture.
- b. Conduct monthly, or less frequently as needed, FCoE WPBAC, PBAC and GOSC to identify, resolve, and recommend internal FCoE resource decisions to the CG.
- c. Provide read ahead material to WPBAC, PBAC and GOSC members.
- d. Provide financial management advice.
- e. Provide EXSUM from WPBAC, PBAC and GOSC to members as needed.

2-7. FCoE PBAC Voting Members are:

- a. Chief of Staff.
- b. Deputy Chief of Staff.

- c. FA Assistant Commandant.
- d. ADA Assistant Commandant.
- e. 434th Field Artillery Brigade Commander.
- f. 428th Field Artillery Brigade Commander.
- g. 30th Air Defense Artillery Brigade Commander.
- h. AMTC Director.
- i. DOTD Director.
- j. FFID Representative.
- k. NCO Academy Command Sergeant Major.

2-8. FCoE PBAC Advisory Members are:

- a. G-3/5/7.
- b. G-8.
- c. Other staff may be called in to advise on discussion topics as needed.

2-9. FCoE GOSC Voting Members are:

- a. Commanding General.
- b. Deputy to the Commanding General.
- c. FA Commandant.
- d. ADA Commandant.
- e. Chief of Staff.
- f. Deputy Chief of Staff.

2-10. FCoE GOSC Advisory Members are:

- a. G-3/5/7.
- b. G-8.
- c. Other staff may be called in to advise on discussion topics as needed.

Chapter 3

FCoE WPBAC, PBAC, and GOSC

3-1. FCoE WPBAC: Meet monthly to identify, discuss, resolve and recommend issues for consideration by the PBAC. Responsibilities are:

a. The G-8 provides guidance, obtains consensus for prioritizing requirements, and recommends courses of action for unresolved issues for submission to PBAC for consideration.

b. G-8 Budget Officer and Plans, Analysis and Execution (PA&E) Branch: Schedules, facilitates advises and prepares briefings for WPBAC. Staff WPBAC results for the PBAC.

c. Attendees for FCoE WPBACs: Will be knowledgeable of issues and participate in decision making process. Identify resource issues and concerns for discussion and resolution at least one (1) week prior to WPBAC to allow sufficient time to develop and distribute read ahead material and rank requirements to develop strawman priority. Provide recommendations for submission to the PBAC for approval and forwarding to the GOSC for final decision.

d. G-8 analysts may attend in a non-voting, advisory capacity.

3-2. The FCoE PBAC: Serve as the GOSC advisory group to make resource recommendations to meet critical mission requirements. Responsibilities are:

a. The CoS/DCoS provides guidance, obtains consensus for prioritizing requirements, and recommends courses of action for submission to the GOSC for CG/DtCG approval.

b. Voting Members (para 2-7) review and approve WPBAC recommendations, validate annual and long range fiscal and manpower requirements, review budget execution, and recommend adjustments and a resource strategy for submission to the GOSC for final approval.

c. G-8 advises, facilitates, schedules PBACs, prepares, and distributes read ahead material.

3-3. The FCoE GOSC: Serve as the Commanding General's advisory group to make resource decisions to meet critical mission requirements.

a. The CG/DtCG provides guidance, obtains consensus for prioritizing requirements, and approves or disapproves.

b. Voting Members (para 2-9) review and approve PBAC recommendations, validate annual and long range fiscal and manpower requirements, review budget

execution, recommend adjustments, and approve unfunded requirement priorities.

c. G-8 advises, facilitates, schedules, prepares, and distributes read ahead material.

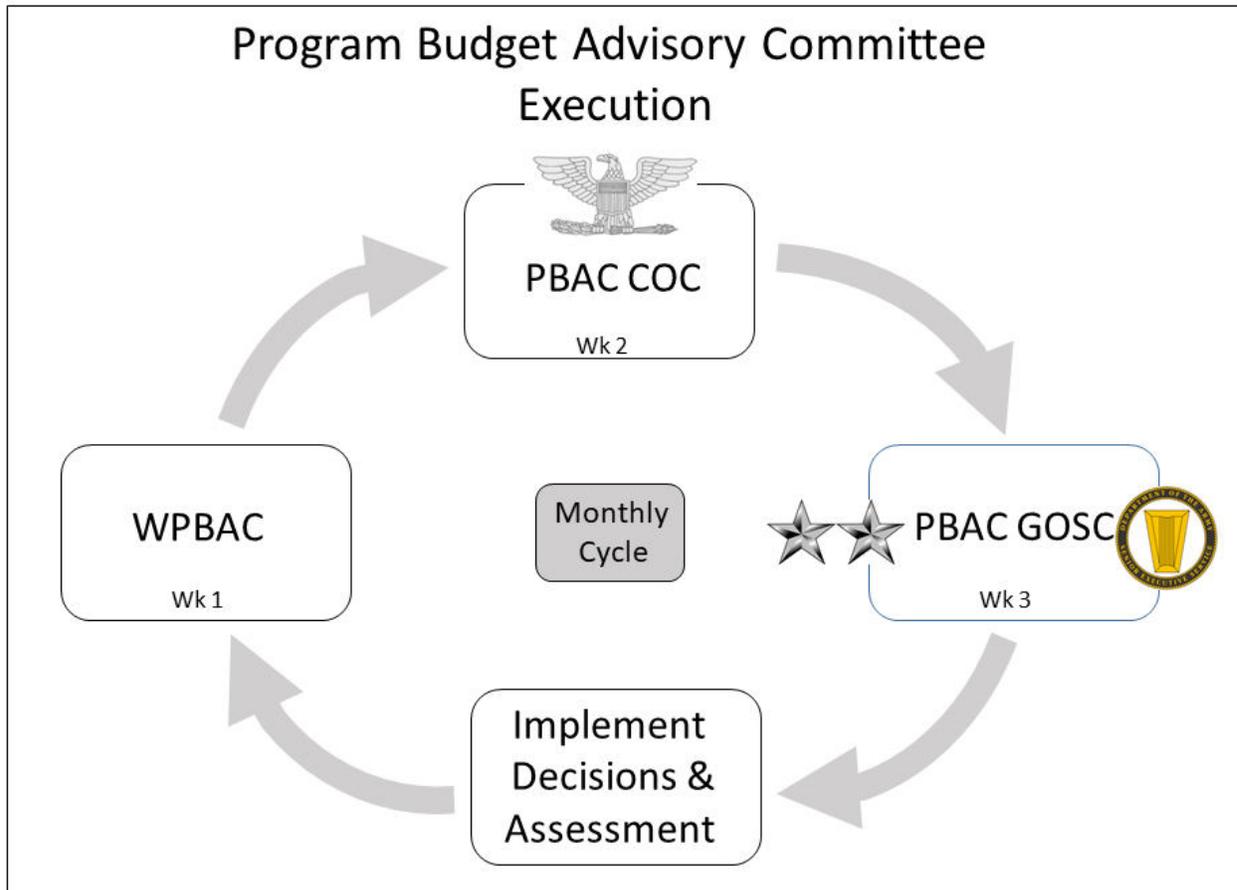


Figure 3-1

Appendix A

Section I Required Publications

DODFMR 7000.14R
DOD Financial Management Regulation

AR 1-1
Planning, Programming, Budgeting and Execution

TRADOC AR 37-4
Financial Administration Funds Control, Reconciliations, and Certification

Section II Related Publications

This section contains no entries

Section III Prescribed Forms

This section contains no entries

Section IV Referenced Forms

DA Form 2028
Recommended Changes to Publications and Blank Forms

Glossary

Section I Abbreviations

ADA
Air Defense Artillery

AR
Army Regulation

CoC
Council of Colonels

FA
Field Artillery

FCoE
Fires Center of Excellence

GOSC
General Officer Steering Committee

PA&E
Program Analysis and Evaluation

PBAC
Program Budget Advisory Committee

UFR
Unfinanced Requirement

WPBAC
Working Program Budget Advisory Committee

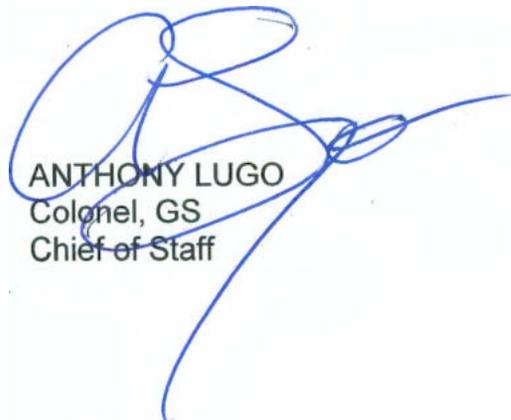
Section II Terms

This section contains no entries.

Section III Special Abbreviations and Terms

This section contains no entries.

ATZR-CS



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Colonel, GS
Chief of Staff

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Director of Human
Resources

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BDE
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G-1/4
G-3/5/7
G-6
ARNG
AMTC
CPG
DOTD
EO
FAPO
FFID
FMX
HQ Detachment
IG
Marine Detachment
MCoE Fires
MSC
NCOA-Sill
NCOA-Hood
OCADA
OTD
Protocol
Retention
Safety
SHARP
SJA